

Independent Communications Authority of South Africa

	MINUTES OF A MEETING OF COUNCIL			
Date	18 July 2023			
Time:	09:00 – 14:00			
Venue:	Virtual- Microsoft Teams			
Present		Acting Chairperson		
		Councillor		
By Invitation	CEO			
		Acting CFO		
		Acting CAE		
		Executive: LRCCC		
		Corporate Secretary		
		Secretariat Officer		
		Secretariat Officer		
Partial Attendees		Executive: Corporate Services		
		Executive: Engineering and Technology		
		Executive: Regions and Consumer Affairs		
		RF Specialist: Licensing		
		Manager: Broadcasting Frequency		
		Manager: Communications & Reputational Management		
		Senior Manager: Compliance: CCA		
		Manager: Communications & Reputational Management		

		Senior Manager: numbering	Туре	approval	and
Apologies	None				

No.	Action Item	Person Responsible
1.	Opening and apologies 1.1. The Chairperson declared the meeting open at 09:00 and welcomed all present. The opening was noted.	Chairperson
2.	Ratification of agenda	Council
	2.1. Item E6.2 (SMSPortal) of the agenda was moved to be item C1.2 of the agenda under Licensing and Compliance.	
	2.2. Item 5 was deferred to the next Council meeting.	
	2.3. Item 6 was deferred to the next Council meeting.	
	2.4. Item 17.1 (Update regarding upcoming FISD Strategy) was added to the agenda under General.	
	2.5. Item 17.2 (Concerns with the State of IT) was added to the agenda under General.	
	The agenda was ratified with the above amendments.	
3.	Declaration of interest	Council
	No conflict of interest was noted.	
4.	Adoption of Minutes of Council	Council
4.1.	Minutes of Council: 18 May 2023	Council
	The minutes were approved as presented.	

No.	Action Item	Person Responsible
4.2.	Minutes of Council: 21 May 2023 The minutes were approved as presented.	Council
5.	Matters Arising	CEO
	Deferred to the next Council Meeting.	
6.	International Engagements ("Standing Item") Deferred to the next Council meeting.	CEO / Executive: Corporate Services
7.	Litigation Update ("Standing Item")	CEO / Executive: LRCCC
	The Executive: LRCCC presented this item.	
	7.1. The Executive: LRCCC advised that, she would focus only on matters with a material change from the previous update provided to the Council. The Powerpoint presentation was circulated to Council with the meeting pack.	
	Comments made:	
	7.2. Council requested an update on the Telkom meeting that was held between the Acting Chairperson, CEO, and a delegation of Telkom Executives on 6 July 2023.	
	7.3. Council was	
	7.4. Council requested an update regarding the processes for the appointment of the Authority's panel of attorneys. Council was informed that the contract with the panel of attorney's has expired.	

No.	Actio	n Item	Person Responsible
		The contract is currently being renewed on a month-to-month basis.	
	7.5.	Council noted with concern that it has been six months since the expiry of the contracts and still, the panel of attorneys has not been appointed. Council queried whether the delays won't lead to adverse AG findings. Council was advised that the Authority was instructed by the National Treasury to re-advertise. Further, there are contracts in place, albeit these are on a month-to-month basis.	
8.	Licen	sing of IMT ("Standing Item")	Clir Clir
		Sithole and Manager: Broadcasting Frequency ented the submission.	
	8.1.	The purpose of the submission dated 18 July 2023 was to provide an update in relation to the IMT 2nd Phase Spectrum Licensing.	
	Comr	nents made:	
	8.2.	Council started by commending the Committee for the work done to date. Council queried whether a map is available with the geographic locations of the clinics, traditional offices etc to be connected. Council was of the view that there are likely a number of schools the department does not know about which are already connected (themselves) and therefore that, there needs to be a way of dealing with instances where schools and libraries are already connected and don't intend taking up any of the connections pursuant to the social obligations.	
	8.3.	Council queried whether it is the duty of the Authority to identify the public institutions. Council was informed that there is a Steering Committee which sits at DCDT, which is providing the Authority with the data.	
	8.4.	Council was advised that the Authority has not done a study to determine which schools are	

No.	Actio	n Item	Person Responsible
		connected from the data received from DCDT. Data was requested from the network providers to list which schools they have already connected, and where these are located.	
	8.5.	Council sought clarity on whether it was possible to get the original map of the geographical locations.	
	8.6.	Council sought clarity on whether it was possible to get an independent evaluation of the process and progress. Council was informed that this input will be conveyed to the Committee for consideration.	
	8.7.	Council expressed that network operators should show keen interest in connecting unconnected schools, hospitals, libraries etc. Network operators should be held accountable, and to start implementing the obligations. Council was informed that the Committee has included the date of implementation as of (01 April 2024), and network operators have been informed that they will be monitored every six months.	
9.		Application for a Satellite-to-Phone RF trum Trial Licence	Executive: Licensing and Compliance
		or Managers: Compliance, Type approval and pering divisions	
	prese	nted the submission:	
	9.1. The purpose of the submission dated 30 June 2023 was to recommend that Council approves the application submitted by Mobile Telephone Networks (MTN) for a Proof of Concept (PoC) Satellite-to-Phone in the 800 MHz band Radio Frequency Spectrum Trial Licence for a period not exceeding three (3) months.		
	Recor	mmendation to Council:	

No.	Actio	n Item	Person Responsible
	9.2.	It was recommended that Council approves the Licensee's Application for a period not exceeding three (3) months.	
	Comn	nents made:	
	9.2.	Council expressed that issue of cross-border needed to be looked at, due to the testing being conducted close to the Lesotho border.	
	Resol	utions by Council:	
	9.3.	Council resolved to approve the submission.	
	The s	ubmission was approved.	
10.	Estab	lishment of an ADR Committee	CEO / Executive:
		xecutive: Regions and Complaints presented ubmission:	g.c.i.c
	10.1.	The purpose of the submission dated 27 June 2023 was to request Council to approve the establishment of an Alternative Dispute Resolution (ADR) Committee and the terms of reference of the ADR Committee.	
	Recor	nmendation to Council:	
	10.2. It was recommended that Council approve the request for the establishment of the ADR Committee together with the Terms of Reference which will be applicable to the Committee.		
	Comn	nents made:	
	10.3.	Council sought clarity on whether the recommendation is for the establishment or reestablishment of the ADR Committee. Council was informed that this needs to be confirmed. The submission and terms of reference will be amended to state that this Committee is being retabled, should it be verified that the Committee was previously established.	

No.	Actio	n Item		Person Responsible
	10.4.	needs a a legal : Committ reference	sought clarity on why the Committee deputy project leader and suggested that specialist be a standing member of the ee. Council was informed that the terms of e will be amended, so to include a legal at as a standing member.	
	10.5.		or Lewis will share his inputs on the terms nce with the Committee.	
	Resol	utions by	Council:	
	10.6.	subject	resolved to approve the submission, to the implementation of the above- ed inputs.	
	The s	ubmissio	on was approved.	
11.	Regu Provi	lation of	with the DoJ & CD in relation to the Interception of Communications and communication-related information Act 2002)	Clir
	Cllr	pre	sented the submission:	
	11.1.	-	pose of the submission dated 28 June s to request Council to approve:	
		11.1.1.	The consultation with the Department: Justice and Constitutional Development (DoJ & CD) in relation to the Regulation of Interception of Communications and Provision of Communication-related information Act, Act No. 70 of 2002 ("RICA"), and	
		11.1.2.	The Terms of Reference ("TOR") which aims to establish a Memorandum of Understanding ("MOU") between the Authority and DoJ for a collaborative regulatory framework.	
	Recor	<u>mmendati</u>	on to Council:	
	11.2.	It was re	commended that Council approves:	

No.	Actio	n Item		Person Responsible
		11.2.1.	The consultation process with the DoJ & CD in relation to the Regulation of Interception of Communications and Provision of Communication-related information Act, Act No. 70 of 2002 ("RICA"), and	
		11.2.2.	The establishment of Terms of Reference ("TOR") by the Authority and the DoJ & CD which aims to establish a Memorandum of Understanding ("MOU") between the Authority and DoJ & CD.	
	Comn	nents mad	<u>e:</u>	
	11.3.	manages data on Council v the Author ensure so numbers. place for application	sought clarity on how the Authority numbering, when it does not have the how many numbers are unregistered. was informed that the responsibilities of prity are to manage the numbering plan, ufficient allocation and management of Control measures have been put in licensees on an annual and during the n phase to provide an audit of the usage rs they are allocated.	
	11.4.	benefit from the Author subscribe provide the Currently registered the Author the Author mandate	cought clarity on how the Authority will om the MOU. Council was informed that brity does not regulate the numbers of ors, the MOU will resolve this as it will the Authority with the RICA data base. There is no alignment between the disim cards, and the numbers issued by ority. Access to the data base will assist ority to develop strategies to manage the of the Authority and DoJ & CD in relation related to numbers.	
	11.5.	noted i.e	suggested that based on the concerns e., cyber-crime, the Authority should doing research and find ways to combat	

No.	Actio	n Item		Person Responsible
	Coun	cil resolv	ved to approve the recommendation.	
12.			e Publication of the Notice to Source ormation from Certain Stakeholders	Cilr
	Cllr	cha	ired the tabling of this submission.	
	Cllr prese	nted the s	and Manager: Wholesale Services submission:	
	12.1.		pose of the submission dated 05 July 2023 equest Council to approve the following:	
		12.1.1. Publication of the notice in the Government Gazette requesting additional information from certain stakeholders.		
		12.1.2. Publication of the attached questionnaires or request for information on the Authority's website.		
	Reco	mmendati	on to Council:	
	12.2.	It was r following	ecommended that Council approves the	
		12.2.1. Publication of the attached notice in the Government Gazette requesting additional information from certain stakeholders.		
		12.2.2.	Publication of the attached questionnaires or request for information on the Authority's website.	
	Comn	nents mad	<u>de:</u>	
	12.3.	should in	suggested that the media statement ndicate that the annexures will be sent to dcasters, or whether they will be published rebsite.	
	12.4.		sought clarity on whether the responses to ee (3) questionnaires are restricted to	

No.	Action Item	Person Responsible
	entities who responded to round one (1), or other entities who did not respond to round (1). Council was informed that the questionnaires are targeted at the stakeholders who responded in round (1), but should other stakeholders want to respond, they are allowed to. This will be highlighted in the media statement.	
	12.5. Councillor will share his inputs on the questionnaires with the Committee.	
	Resolutions by Council:	
	12.6. Council resolved to approve the submission.	
	The submission was approved.	
13.	Progress Report on the Hybrid Model Benchmark Study	CEO / Executive: Corporate Services
	The Executive: Corporate Services presented the submission:	
	13.1. The purpose of the submission dated 14 July 2023 was to provide Council with a progress report on the hybrid working model benchmark study.	
	Recommendation to Council:	
	13.2. It was recommended that Council takes note of the report and approves the following:	
	13.2.1. The	
	13.2.2. Council to consider	
	13.2.2.1. ICASA employees	

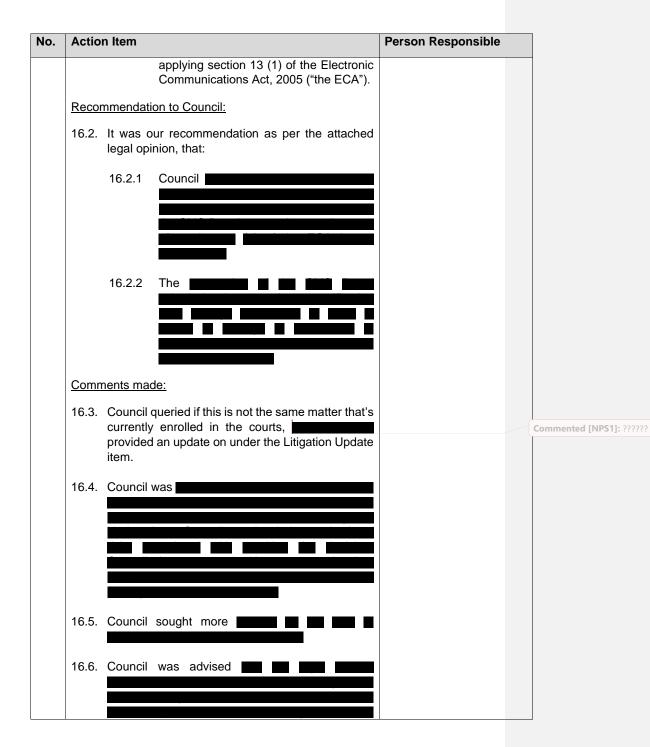
No.	Action Item	Person Responsible
	13.2.2.2. Council	
	Comments made:	
	13.3. Council expressed	
	13.4. Council d	
	Council resolved to give the Hybrid Working Model Committee until end of September to finalise on the report and bring it to Council for a final determination.	
14.	Unsatisfactory Performance of Council Committees	CEO / Senior Manager: SPM
	The Senior Manager: SPM presented the submission:	
	14.1. The purpose of the submission dated 13 July 2023 was to present EXCO's interventions to address the unsatisfactory performance of Council Committees.	
	Recommendation to Council:	
	14.2. Based on the status quo analysis findings, EXCO recommends that Council approves the following interventions which EXCO aims to implement:	
	14.2.1. EXCO will ensure that all Council Committees have relevant human resources in terms of skill types at their inception. To avert a situation experienced in the 5G Council Committee; two relevant officials PRA and SPM have since been allocated to the Committee.	
	14.2.2. The amended Council Committee Members KPA.	

No.	Action Item	Person Responsible
	14.2.3. Continuous monitoring of all members of the Council Committees, including the Executives, to ascertain that roles as spelt out in the ICASA Project Management Methodology/Guidelines of February 2020 are executed.	
	14.2.4. The standardised Council Committees Terms of Reference.	
	Comments made:	
	14.3. Council requested that the KPA format be amended, the measurements need to be clear.	
	14.4. Council sought assistance from Executives regarding the challenges (non-attendance by Committee members) experienced in Council Committees. Council also highlighted the issue of lack of participation of members, when attending Council Committee meetings.	
	14.5. Council sought clarity on whether the challenges raised by project leaders of Council Committee members not doing quality work due to use of consultants, resulting in a risk of subversion of ICASA's independence. Also, the challenge of lack of confidence of Council Committee members, how can this be dealt with.	
	14.6. Council expressed that focus should not be on the unsatisfactory performance of Council Committees, the focus should be on the measures to improve on the performance of Council Committees.	
	14.7. Council suggested that a KPA of Committee members volunteering to take on extra work, be included. A measurement of five (5) will be achieved when a Committee member has taken two (2) or more extra tasks.	
	14.8. Council suggested that attendance of Council Committee meetings should be added as a KPA.	

No.	Action Item	Person Responsible
	14.9. Council suggested that it could be made mandatory for consultants procured by a Council Committee, to render at least one (1) training session for the Council Committee members, as part of their project plan.	
	14.10.Council noted with concern that the issue of performance management is a widespread throughout the organisation. Council acknowledged employees who go the extra mile in their respective positions.	
	14.11.Council expressed that the wording of the submission and the presentation needs to be amended, at its current format implies that the Authority is dysfunctional/ no work is being done.	
	14.12.Council sought clarity on slide four (4) of the presentation, which states that almost all Council Committees are lacking 5G competencies. Council was informed that a finding that a Committee was lacking in terms of the relevance skills, was identified, and then subsequent to that the required skills were provided to the Committee.	
	14.13.Council expressed that it is the responsibility of Executives to ensure that staff members who are participating in Council Committees, are truly participating fully. Should staff members not fully participate in the Council Committees they are assigned to, Councillors should communicate this to the CEO.	
	Resolutions by Council:	
	14.14.Council resolved to give time the CEO and Executives to amend and implement the KPA for Council Committee participation.	
	14.15.Council resolved that the KPA needs to be clear to avoid ambiguity.	
	14.16.Council resolved that the is a need for staff members to be workshopped on the PMS.	

No.	Action Item		Person Responsible
	14.17.Council reso 14.2.1, 14.2 amendment of The submission wa mentioned inputs I		
15.	SANDF Legal Opin	CEO / Executive: Legal and CCC	
	The Executive: Leg Legal (Regulatory presented the subm		
	2023 was for recommenda CCC Divis outstanding f	of the submission dated 23 June Council to consider and approve the tion proposed by the Legal, Risk & ion ("LRCCC") regarding the unds owed by South African National ce ("SANDF").	
	Recommendation to	Council:	
	15.2. The LRCCC recommends as follows:		
	su wi to	nat Council consider and approve this abmission and proceed by meeting the the SANDF as requested in order finalize the payment of the atstanding invoice.	
	th: inv ap Co Te	here there is no meeting of minds in at the SANDF contests to paying the voice, the Authority should then proach the Minister of mmunications and Digital echnologies for engagement with the inister of Defence.	
	Comments made:		
		ed that no significant progress has rom 2014 until now.	

No.	Action Item	Person Responsible
	15.4. Council requested a timeline of how much and when the different payments were made by SANDF.	
	15.5. Council sought clarity on whether there is any written acknowledged by SANDF to owing R to the Authority. Council was informed that no acknowledgement of debt has been furnished to the Authority.	
	15.6. Council sought clarity on whether SANDF is a Licensee. Council was informed that from 01 April 2012 to 31 March 2020 SANDF was not a licensee, the CCC would not have jurisdiction over the matter. The Licensing and Compliance division did not issue a license to SANDF due to the o outstanding fees.	
	Resolutions by Council:	
	15.7. Council resolve that should the meeting with SANDF not be successful, the matter will be escalated to the Minister.	
	Council resolved to approve the submission.	
16.	SMS Portal Legal Opinion	CEO / Executive: Legal
	The Senior Manager: Legal (Regulatory Support & Legislative Drafting) and the Senior Manager: Compliance: CCA presented the submission:	and CCC
	16.1. The purpose of the submission dated 03 July 2023 was to request Council to:	
	16.1.1.	
	16.1.2.	



No.	Action Item	Person Responsible
	Council resolved to approve the recommendation.	
17.	General	
17.1	FISD Strategy 17.1.1 Acting Chairperson advised Council of the FISD Strategy to be held next Tuesday in Cape Town. On 24 and 25 July 2023, which she will be attending. Councillors were requested to provide the Acting Chairperson with inputs (if any) of burning issues of high priority and critical matters that she can take with her to the FISD Strategy session. Councillors may share their thoughts by email or text.	Acting Chairperson
17.2	Concerns regarding the State of IT	
	17.1.2 Council sought clarity on the measures that are in place to improve the current state of IT at ICASA. Council was informed that the network line has been upgraded, the issue of the lack of connectivity for employees who were attending ITU in Geneva was isolated and is being resolved. Furthermore, Council was informed that the appointment of the CIO is being finalised.	Clir
	17.1.3 Council was informed that Executive: HR is finalising a submission on the issue of the written representations made by the two (2) ITRC members, which will also request approval for the commencement of the recruitment process in relation to ITRC member vacancies.	
18.	Closure The Acting Chairperson thanked all who were present at the meeting and declared the meeting adjourned at 14:23.	Acting Chairperson

Signed:	Date: 20-08-2023
Yolisa Kedama	

(Acting Chairperson)